

LGA - TWO YEAR FINANCIAL PROJECTION				
	Current Projections	Recommended budget		
	2013/14	2014/15	2015/16	
Income				Assumptions:
Member Subscriptions	-10.5	-10.4	-10.4	1 LGA Subscriptions remain at 2013/14 level
Discount	0.8	0.8	0.8	
Net Subs	-9.7	-9.6	-9.6	
RSG	-25.5	-26.0	-23.8	2 As indicated by CLG.
Welsh RSG	-0.3	-0.3	-0.3	
Ring-fenced funding	-13.1	-9.5	-9.5	3 Based on known Grants for 2014
Income from direct services	-3.6	-2.3	-3.6	4 Income from conferences and leadership programmes - increases every other year due to National Children & Adult Services conference.
Rental income	-1.4	-1.4	-1.4	5 Layden House rental income to be maintained for the next 2 years prior to re-furbishment.
Other income	-0.5	0.0	0.0	
Investment income	-0.2	-0.2	-0.2	
Geoplace dividend	-1.4	-1.5	-1.5	7 Dividend from investment in GeoPlace Joint Venture with Ordnance Survey
	-55.6	-50.8	-49.9	
Expenditure				
Core Employee Costs	15.5	13.9	14.0	8 Assumes 1% cost of living increase
Grants to other bodies	2.2	1.9	1.6	9 Contributions to Local Partnerships and CfPS in line with RSG - 10% reduction from 15/16. Agreed by
Programme Costs	8.6	8.0	7.2	10 Non-pay operational budget reduced in line with RSG r
Ring-fenced funding	12.4	8.8	8.2	3 Based on known Grants for 2014/15
Liberata (net cost)	5.6	5.2	5.0	11 Based on identified savings from the Liberata contract.
Pension Past Employees	0.9	0.9	0.9	
Pension Deficits Reduction Payments	3.9	4.7	4.8	12 Pensions - assumes no further increase - fixed for 3 y
Property Costs	2.6	3.6	3.5	13 See Capital Investment programme below - subject to f
Other overheads	1.7	1.4	1.3	
Transition Costs	0.5	0.0	0.0	
Special projects	0.0	2.3	0.0	
	53.8	50.8	46.6	
Operating Surplus/(Deficit)	1.8	0.0	3.3	

Capital Investment Programme

	2013/14	2014/15	2015/16	Total
	£000's	£000's	£000's	£000's
Layden House	263	50	50	413
Local Government House	185	1300	1300	4085
Total	448	1350	1350	4498

Recommended Directorate Budgets 2014/15 Summary						2013/14 Projections
Directorate	Pay	Non-Pay	O'Hs	Income	Totals	Totals
	£m	£m	£m	£m	£m	£m
Member Services	0.3	1.2			1.5	1.5
Political Group Offices	0.7	0.2			0.9	0.9
Executive Business	0.7	0.1		(0.1)	0.7	0.7
Finance & Policy	4.1	1.2		(0.0)	5.2	5.1
Workforce, Leadership & Productivity	5.9	6.2		(1.0)	11.1	10.4
Communications	1.7	1.4		(1.2)	1.9	1.7
Grants		1.9			1.9	1.9
Total Operating Costs	13.3	12.2		(2.3)	23.2	22.2
Corporate Services	0.6		1.4	(0.2)	1.8	1.9
Geoplace Dividend				(1.5)	(1.5)	(1.4)
Liberata Services			5.2		5.2	5.6
Additional Pension Costs			5.7		5.7	4.8
Total RSG				(26.3)	(26.3)	(25.8)
Subscription Income				(9.6)	(9.6)	(9.7)
Property Income & Costs			3.6	(1.4)	2.2	1.3
Core Services - Totals	0.6		15.9	(38.9)	(22.5)	(23.3)
Ring-Fenced Programmes	3.0	5.8		(9.5)	(0.7)	(0.7)
Ring-Fenced Programmes - Totals	3.0	5.8		(9.5)	(0.7)	(0.7)
Overall Surplus/(Deficit)	16.9	18.0	15.9	(50.8)	0.0	(1.8)

**Recommended Directorate Budgets 2014/15
Detailed breakdown**

	Pay	Non-Pay	O'Hs	Income	Totals	
Organisational Governance	Member Services	274	1,200		1,474	
	Conservative	225	83		308	
	Independent	93	19		112	
	Labour	220	81		301	
	Liberal Democrat	182	27		209	
	Political Group Offices	720	210		930	
	Executive Business	686	70		(50)	706
Finance & Policy	Policy and Development Programmes	4,084	1,206	(45)	5,245	
	Finance & Policy	4,084	1,206	(45)	5,245	
Workforce, Leadership & Productivity	Local Government Support Team	2,080	456		2,536	
	Peer Support		550	(150)	400	
	Improvement Support	483			483	
	Leadership & Localism	623	708	(136)	1,195	
	NGDP		460	(150)	310	
	Productivity	535	735		1,270	
	Research and Information	680	400		1,080	
	LG Inform Plus	89	165	(125)	129	
	Negotiations	706	200	(85)	821	
	Workforce Strategy & Consultancy	655	240	(380)	515	
	Special projects		2,323		2,323	
	Workforce, Leadership & Productivity	5,850	6,236	(1,026)	11,061	
	Communications	Communications	142	40		182
Conferences and Events		478	800	(1,200)	78	
Campaigns & External Comms		730	267		997	
Internal Comms & News		370	300	(2)	669	
Communications		1,720	1,407	(1,202)	1,926	
Grants	Local Partnerships		1,700		1,700	
	Centre for Public Scrutiny		171		171	
	Grants		1,871		1,871	
	Total Operating Costs	13,335	12,200	(2,322)	23,213	
Corporate Services	HR and OD	210		200	410	
	Legal Support	213		100	313	
	Business Support	486		30	516	
	ICT			210	210	
	Liberata Services			5,232	5,232	
	Corporate Services	(298)		840	333	
	Geoplace Dividend			(1,500)	(1,500)	
	Corporate Services	611		6,612	(1,709)	5,513
	Pensions - past employees			930	930	
	Pensions - additional contributions			4,748	4,748	
	Additional Pension Costs			5,678	5,678	
	RSG Topslice			(26,000)	(26,000)	
	Welsh RSG			(323)	(323)	
	Total RSG			(26,323)	(26,323)	
	Subscription Income		800		(10,353)	(9,553)
Layden House tenants			568	(1,151)	(583)	
LGA Properties			2,993	(210)	2,783	
Property Income & Costs			3,561	(1,361)	2,200	
	Core Services - Totals	13,945	13,000	15,851	(42,068)	728
Ring-Fenced	Support Social Impact Bonds					
	POP Group					
	Planning Advisory Service	703	1,597		(2,300)	
	Children's Improvement					
	Sector Led Support - Adult Services	150	650		(800)	
	Childrens Workforce Development Council		500		(500)	
	Care and Support Reform	398	602		(1,000)	
	Health Improvement Support					
	Winterbourne View	1,106	894		(2,000)	
	Gypsy & Traveller Programme	174	1,826		(2,000)	
	Sport for England					
	Customer Led transformation					
	One Public Estate					
	Police Negotiations	40	199		(239)	
	Pensions	422	278		(700)	
	Open data release funding					
	Overhead		(728)			(728)
Ring-Fenced Programmes - Totals	2,993	5,818		(9,539)	(728)	
Overall Surplus/(Deficit)	16,938	18,818	15,851	(51,608)		

	Resource Posts	Core Pay	Non-Pay	Income	Totals
RSG received				-5,247,588	-5,247,588
RSG				-5,247,588	-5,247,588
Member Services	7	197,422	1,200,000	0	1,397,422
Member Services	7	197,422	1,200,000	0	1,397,422
Conservative	4	224,833	82,782	0	307,615
Independent	3	92,957	18,564	0	111,521
Labour	4	219,813	81,480	0	301,293
Liberal Democrat	3	181,956	27,174	0	209,130
Political Group Offices	14	719,560	210,000	0	929,560
Executive Business	4	501,536	20,000	0	521,536
Local Government Challenge	0	0	50,000	-50,000	0
Executive Business	4	501,536	20,000	0	521,536
Policy and Development Programmes	40	2,384,645	1,206,000	-45,000	3,545,645
Finance & Policy	40	2,384,645	1,206,000	-45,000	3,545,645
Local Government Support Team	2	68,293	0	0	68,293
Improvement Support	2	131,206	0	0	131,206
Leadership & Localism	4	92,638	0	0	92,638
Productivity	2	51,360	0	0	51,360
Research and Information	6	408,596	30,000	0	438,596
Negotiations	1	92,300	0	0	92,300
Workforce, Leadership & Productivity	17	844,393	30,000	0	874,393
Communications	1	142,132	40,000	0	182,132
Conferences and Events	8	397,276	800,000	-1,200,000	-2,724
Campaigns & External Comms	12	482,526	267,000	0	749,526
Internal Comms & News	11	370,357	300,000	-1,500	668,857
Strategy & Communications	32	1,392,291	1,407,000	-1,201,500	1,597,791
HR and OD	4	209,782	200,000	0	409,782
Legal Support	4	212,821	100,000	0	312,821
Business Support	3	171,037	30,000	0	201,037
ITC	0	0	210,000	0	210,000
Liberata Charge - Fixed(net)	0	0	2,371,766	0	2,371,766
Shared Services Adjustments	0	0	0	-1,086,625	-1,086,625
LGA rent	0	0	1,273,062	0	1,273,062
Property Co charge for shared srvs	0	0	0	-574,384	-574,384
Loan from LGA to LGH	0	0	0	-24,750	-24,750
Corporate	0	68,158	183,000	-102,000	149,158
Vacancy Factor/Savings	0	-640,000	0	0	-640,000
Pensions - past employees	0	0	430,000	0	430,000
Pensions - additional contributions	0	0	2,315,000	0	2,315,000
European Office	0	206,920	250,000	-25,000	431,920
Board Members	0	0	55,000	0	55,000
Geoplace Dividend	0	0	0	0	0
Corporate Services	11	228,718	7,417,827	-1,812,759	5,833,786
Subscription Income			800,000	-10,353,125	-9,553,125
Core Costs	125	6,268,564	12,290,827	-13,412,384	-100,581
Grants/Ring-fenced					
Support Social Impact Bonds	0	0	0	0	0
POP Group	0	0	0	0	0
Pensions	1	100,581	0	0	100,581
Grant Totals	1	0	0	0	100,581
Grand Total	126	6,268,564	12,290,827	-13,412,384	0

	Resource Posts	Core Pay	Non-Core Pay	Non-Pay	Income	Totals
LGA transfer				5,247,588		5,247,588
Local Partnerships				1,700,000		1,700,000
Centre for Public Scrutiny Grant				171,000		171,000
RSG Distribution				7,118,588		7,118,588
Member Services	1	76,646		0		76,646
Member Services	1	76,646	0	0	0	76,646
Executive Business	6	184,394		0		184,394
Executive Business	6	184,394	0	0	0	184,394
Policy and Development Programmes	28	1,699,564		0		1,699,564
Finance & Policy	28	1,699,564	0	0	0	1,699,564
Local Government Support Team	23	2,011,973		456,000	0	2,467,973
Peer Support	0	0		550,000	-150,000	400,000
Improvement Support	9	351,657		0	0	351,657
Leadership & Localism	5	530,664		707,600	-135,600	1,102,664
NGDP	0	0		460,000	-150,000	310,000
Productivity	6	483,905		735,000	0	1,218,905
Research and Information	7	270,940		370,000	0	640,940
LG Inform Plus	1	88,571		165,000	-125,000	128,571
Negotiations	11	613,203		200,000	-85,000	728,203
Workforce Strategy & Consultancy	7	655,022		240,000	-380,000	515,022
Special projects	0	0		2,322,558	0	2,322,558
Workforce, Leadership & Productivity	69	5,005,936	0	6,206,158	-1,025,600	10,186,494
Conferences and Events	2	80,721		0	0	80,721
Campaigns & External Comms	5	247,454		0	0	247,454
Strategy & Communications	7	328,175	0	0	0	328,175
Business Support	4	315,406		0	0	315,406
Corporate	0	66,455		352,000	-82,000	336,455
Liberata Charge Variable (net)	0	0		2,860,071	0	2,860,071
Shared Services Adjustments	0	0		1,086,625	0	1,086,625
IDeA rent	0	0		1,535,162	0	1,535,162
Loan from IDeA to Layden House	0	0		0	-9,000	-9,000
Pensions - past employees	0	0		500,000	0	500,000
Pensions - additional contributions	0	0		2,433,000	0	2,433,000
GeoPlace Dividend	0	0		0	-1,500,000	-1,500,000
Corporate Services	4	381,861	0	8,766,858	-1,591,000	7,557,720
England RSG Income					-26,000,000	-26,000,000
Welsh RSG Income					-323,000	-323,000
RSG Income					-26,323,000	-26,323,000
						0
Core Costs	115	7,676,577	0	22,091,604	-28,939,600	828,581
Grants/Ring-fenced						
Planning Advisory Service	14	0	702,754	1,597,246	-2,300,000	0
Children's Improvement	0	0	0	0	0	0
Sector Led Support - Adult Services	2	0	150,470	649,530	-800,000	0
Childrens Workforce Development Council	0	0	0	500,000	-500,000	0
Care and Support Reform	10	0	397,606	602,394	-1,000,000	0
Health Improvement Support	12	0	1,106,391	893,609	-2,000,000	0
Winterbourne View	4	0	174,183	1,825,817	-2,000,000	0
Gypsy & Traveller Programme	0	0	0	0	0	0
Sport for England	0	0	0	0	0	0
Customer Led transformation	0	0	0	0	0	0
One Public Estate	0	0	0	0	0	0
Police Negotiations	1	39,966	0	199,326	-239,292	0
Pensions	6	321,123	0	278,296	-700,000	-100,581
Open data release funding	0	0	0	0	0	0
Overhead	0	0	0	-728,000	0	-728,000
Grant Totals	49	361,089	2,531,404	5,818,218	-9,539,292	-828,581
Grand Total	164	8,037,666	2,531,404	27,909,822	-38,478,892	0

	Core Pay	Non-Pay	Income	Totals
Rent			-2,991,088	-2,991,088
Rates			-6,174	-6,174
Service Charge			-5,488	-5,488
SLA Charge			-14,000	-14,000
Insurance			-1,000	-1,000
			0	0
Total Income			-3,017,750	-3,017,750
Rates		870,000		870,000
Mortgage Interest		428,000		428,000
LGA Loan Interest		24,750		24,750
R&M		1,300,000		1,300,000
Legal & Professional fees		4,000		4,000
Bank charges		1,000		1,000
Audit fees		1,000		1,000
Depreciation		389,000		389,000
		3,017,750		3,017,750

	Core Pay	Non-Pay	Income	Totals
Rent			-606,315	-606,315
Rates			-282,240	-282,240
Service Charge			-179,229	-179,229
Utilities			-83,700	-83,700
Total Income			-1,151,484	-1,151,484
Rates		425,000		425,000
LGID Loan interest		9,000		9,000
R&M Capital		50,000		50,000
Service Charge to LGA (to cover Liberata costs)		574,384		574,384
Legal & Professional Fees		3,000		3,000
Gas		12,000		12,000
Electric		70,000		70,000
Water		6,100		6,100
Bank Charges		1,000		1,000
Audit fees		1,000		1,000
Total Expenditure		1,151,484		1,151,484